

**ATTACHMENT J-25**  
**LIST OF REFERENCES FROM PHASE 1**

<b>Item</b>	<b>Subject</b>
2	The Technical Cooperation Program of August 1998 (Initial Compilation and Synopsis of WWW sites relevant to the work of HUM-TP9.
3	Updates on the Paragon/Exemplar projects and information discussed at the Ops/Logistics Summit.
4	Modeling and Simulation Master Plan (MSMP).
5	Coast Guard 2020.
6	Coastal Zone Mission Analysis.
7	National Fleet - A Joint Navy/Coast Guard Policy Statement.
8	Critical Issues Paper: A "National Fleet" for America.
9	21st Century Hemispheric Maritime Security, A USCG Vision.
10	USCG Counter drug Strategic Plan 1998.
11	Maritime Law Enforcement Program Description.
12	Operational Law Enforcement Division, Surveillance Requirements.
13	Optimizing the Staffing Decision, A Proposed Decision Model for Force Optimization and Training Branch Use.
14	Commandant Instruction 1550.9 Management of the Coast Guard's Training System.
15	Commandant Instruction 1550.23 Training and Evaluation Policy.
16	Standard Personnel Costs (SPC).
17	Draft Commandant Instruction on Class "C" School Funding Process.
18	Commandant Instruction 1554.1 Development and Management of Interactive Courseware (ICW) for Coast Guard Training.
19	Coast Guard World Wide Web Addresses.
20	U.S. Coast Guard Training Center, Petaluma, Training Division, Forecasted FY99 Student Throughput and Special Assets.
21	Aviation Workforce Structure Study dated May 10, 1996.
22	U.S. Coast Guard Billet Descriptions.
23	Coast Guard Training Facts FY98 - contained in the presentation: 24sep1030-training.
24	List of Attendees-OPS, Logistics, C4ISR summit- September 1998.
25	Experience with Performing Architecture Tradeoff Analysis by Rick Kazman, et. Al., SEI, Carnegie Mellon University.
26	Maintenance and Logistics Command, Atlantic (MLCA) E.P.O. Quick Reference Guide by the MLCLANT(v) CPO Natural Working Group (NWG).
27	COMDTINST M13020.1E, Aeronautical Engineering Maintenance Management Manual.
28	COMDTINST M3710.2C, Shipboard Helicopter Operational Procedures Manual.
29	COMDTINST M3710.1D, Air Operations Manual.
30	COMDTINST M16130.2B, Coast Guard Addendum to the National Search and Rescue Manual.
31	COMDTINST M16120.6A, National Search and Rescue Manual, Volume II: Planning Handbook.

32	Aeronautical Engineering Process Guide, Reliability Centered Maintenance Process CG to PG-85-00-30.
33	Aircraft Configuration Control Board Process Guide CG to PG-85-00-70.
34	Aeronautical Engineering Process Guide, TCTO Progress CG to PG-85-00-40.
35	Threats and Challenges to Hemispheric Maritime Security 2010-2020.
36	Campaign Steel Web Brochure.
37	USCG Protecting America's Fisheries.
38	Deepwater Legacy Asset Maps.
39	Deepwater Timeline.
40	Decision Memo: Aviation Near Term Support Strategy.
41	Deepwater Technical Assessment Teams Charter
42	Aviation Matrix Product Team Charter
43	Surface Matrix Product Team Charter
44	C4ISR Matrix Product Team Charter
45	ILS Matrix Product Team Charter
46	Law Enforcement Asset Needs (LEAN) / Protection Needs
47	Standards Based Requirements Projection Report
48	Aviation Near Term Support Strategy (updated)
52	VIGOROUS INST 5214.1I Reports Responsibility and Control
53	USCGC VIGOROUS ISNT 16210.1 Fast Action Bill
54	USCGC VIGOROUS INST 3530.1B Navigational Supplement to the Commanding Officer's Standing Orders
55	VIGOROUS INST 1601.2A Standing Orders to the Inport Officer of the Deck
56	VIGOROUS INST 1602.1C Standing Order for the Inport quartermaster of the Watch and the Security Watchstander
57	Watch, Quarter and Station Bill for Deck: Engineering, Operations, Supply
58	USCGC SPENCER (WMEC-905) SHEET
59	USCGC SPENCER INST M5401.1B - USCGC SPENCER (WMEC 905) Organization and Regulations Manual
60	VIGOROUS INST M5400.16A Cutter Organization Manual.
61	Organization and Regulations Manual for High Endurance Cutter (378' Class) USCGC SHERMAN (WHEC 720).
62	COMDTINST M5400.16 Cutter Organization Manual.
63	USCGC SHERMAN ISNT 3502.2 Inport Duty Sections.
64	USCGC SHERMAN NOTICE 1601 Primary and Collateral Duty Assignments Watch Quarter and Station Bills
65	Watch Quarter and Station Bills.
66	Memorandum 5200 of 1 Dec 98 Monthly Reports for December/Master Tickler
67	USCGC Long Island INST M5401.1A.
69	CHC HEALY CASREP.
70	Maintenance Procedure Cards 378, 270, 210, 110.
74	MPCs. CCDB Baseline Release Notes (200 & 300 Series).
75	GPS Risk Assessment.

77	DW-SPS--OATP. The Deepwater System Performance Specification linked to the C4I Objective Architecture and Transition Plan.
79	Integrated Logistics Support Matrix Product Team Charter.
81	Aviation Near Term Support Strategy.
83	Status of Resources and Training System (SORTS) for Coast Guard Units.
84	MSMP legacy assets status confirmation.
85	USCG HEC/MEC Fleet Condition and Remaining Service Life Study.
86	Interim Draft covering 378' High Endurance Cutters (Revised 12 Feb 99).
89	Drawings: WPB 82 Lines and Offsets and WPB 82 Booklet of General Plans.
92	MLCA's Top 10 lists for HEC/MEC Cutters (270s, 210s, and 110s).
95	RAS Video.
96	Information regarding the Underway Replenishment Rig.
99	Contents of elements in the IDS Workload Breakdown Structure (WBS) information.
101	Draft 210" Fleet Condition Report.
102	Naval Engineering Advisory #6 FY99: Uniform National, R 291939Z JUN 99.
103	R HELICOPTER CRASH, RESCUE AND SALVAGE TEAM. Message, R Helicopter Crash, Rescue and Salvage Team Manning.
104	IMPORT WATCHSTANDING POLICY FOR WLB-225 AND WL.. FM COMDT COGARD WASHINGTON DC//G-CCS//.
105	UAV Symposium. The forwarded email is for your information. I have also attached an FAA notice on Remotely Operated Vehicles (in .pdf).
106	FAA Notice on Remotely Operated Vehicles.
109	Pacific Area's EXEMPLAR Report dated May 1999.
110	ADA/LMT/SAIC Data Req. - Functional Design SOW/Log. Logistics Template for Functional Design and the revised Statement of Work.
111	FAA modernization.
112	ADA/LMT Data Req. - HEALY OLSP. Healy OLSP.
113	IMPORT WATCHSTANDING POLICY FOR WL.
133	Test and evaluation of a new launch and retrieval system for rigid hull inflated boats.
138	Nine Video Set of raw Coast Guard Deepwater Operations footage.
141	MSC Operation of T-AGOs for USCG Decision Memo 3120 G-OCU.
142	VIGOROUS INSTRUCTION 1601.5D, Subj.: Standing Orders to the Officer of the Deck.
145	Insight into Coast Guard computer aided search planning.
147	Legacy Aircraft IDS Mission Demand.
148	IDS Notional Funding.
149	Ban Lavis Study.
150	Joint Rating Review, Final Report, dated 01 Jul 98.
151	The average MLH per flight hour for each aircraft type for FY96 and FY97.
152	USCG HEC/MEC Fleet Condition and Remaining Service Life Study, Revised 12 FEB 99, Interim Draft Covering 378' High Endurance Cutters.
153	Security Technology Assessment for the Coast Guard.
154	Clarification / Modification to the Deepwater SPS.
155	Weight Reports: WHEC 378.

156	Weight Reports: Pre and Post FRAM.
157	Weight Reports: WMEC 270.
158	Weight Reports: WMEC 210.
159	CPB 110
160	Weight Reports: Alex Haley.
161	MAT's Billet Listing.
162	Master Equipment List/CALMS: WHEC 378.
163	Master Equipment List/CALMS: WMEC 210.
164	Master Equipment List/CALMS: CPB 110.
165	ShipAlt Index: WHEC 378.
166	ShipAlt Index: WMEC 270.
167	ShipAlt Index: WMEC 210.
168	ShipAlt Index: CPB 110.
169	Weight and Stability Information.
172	Ship/Helo Support Kits for HH-65 and HH-60 HSK Information.
173	Healy Stores Loading Plans.
175	ShipAlt No. 270-B-125 dated Oct 13, 1999, Ventilation Moisture Separator Installation.
176	National Fleet Working Group (NFWG) Report - Deepwater Program National Security Cutter letter 3000 Ser N512M/9U600623 of Sep 13 1999.
179	COMDTINST M16247.4 Maritime Counter drug and Alien Migration Interdiction Operations.
180	Maintenance Requirements Lists (MRLs) for each of our legacy assets (HU-25, HC-130, HH-65, and HH-60).
181	Clarification and Guidance to Industry on Shore.
182	Joint Rating Review Implementation Update.
183	An advisory that describes common problems with submitting of CASREPs.
184	Cutter Certification Plan for Deepwater Capabilities Replacement Study Teams.
185	PARAGON PROJECT FINAL REPORT MAY 1999.
186	ELC Report 023-98-003, Evaluation of Multi-hull Concepts for the US Coast Guard's Deepwater Applications dated 6 Oct 98.
187	Update to Aviation Unit Staffing Stan.
188	Web site where the PALs for individual units may be found: <a href="http://cgweb.comdt.uscg.mil/g-crc/cpa/pals/unit%20pals/UnitPalIndex.htm">http://cgweb.comdt.uscg.mil/g-crc/cpa/pals/unit%20pals/UnitPalIndex.htm</a> .
189	Logistics Manual.
190	Data Req. - USCG Flag Voice Source.
191	RETENTION OF OFFICERS UPON RECEIPT OF RESIGNAT.
192	Annual SNAME paper can be found at <a href="http://www.sname.org//AM99//99tech.htm">http://www.sname.org//AM99//99tech.htm</a> which we hope to take this work one step further with additional comparative analysis during the presentation. It is paper #9 at 10am on 1 Oct.
193	READINESS SYS DEVEL TEAM SITREP ONE, R 052001Z OCT 99.
194	BUOY TENDER SYSTEMS STUDY (BTSS) SITREP SIX, R 211450Z SEP 99.
195	Notification of use of Force Briefing.

196	Memo on the "Use of Re-refined Lubricating Oils" dated September 7, 1999 and Re-refined Motor Oil by Defense Logistics Agency dated January 1998.
197	Avionics Working Group notes.
198	OTH RIB Admirals Brief document.
199	Component I Study Report (Measuring Deterrence - Approach and Methodology of October 27, 1989).
200	Visual Landing Aid (VLA) System information.
201	USCG Systems Times - Special Log Issue.
202	KPMG Model Report Extracts.
203	Recruiting & Retention.
205	Trimaran Model Test Data.
206	Current Status of Cutter Certification Plan (CCP).
208	Systems Times Magazine (distribution list).
215	Revised Aviation Near Term Support Strategy (ANTSS) and Financial Summary.
225	OR MPT Brief and attendance.
226	Extract from the "Standard Rates and User Fees" reports.
238	JRR Final Report.
242	G-SII Internet Initiatives.
248	Strategic Homeport Study.
251	Short term personnel staffing presentation.
257	HU-25 Sensor Upgrades Operational Requirements Document of 20 April 1999.
258	Data Req. - Fuel Storage Types/Capabilities.
260	Link to the NDRSMP web site that has a draft RFP in the site.
261	Discover II Joint Program Home Page ( <a href="http://www.darpa.mil/tto/dis2-docs.htm">http://www.darpa.mil/tto/dis2-docs.htm</a> ).
263	Xclass Brower from the Configuration Management Project.
266	G-ICC/ONI Intel Assessment.
268	USCG C-130 Cargo Sortie Information.
272	Cutter Certification Plan E-mail.
276	Helo IFR Requirements.
279	Draft 270' WMEC section of the Fleet Condition Report, currently being developed by Nichols AME.
280	What R&D is doing for you (3 May highlights).
290	Performance Specification Checklist.
291	Performance Specification Template for Ships.
292	AirFac Expand/Close factor.
294	Notification of Joint Ratings Review final report availability.
295	Advanced copy of a letter from R&D to OCA requesting help in developing a CG-wide Implementation Plan for the SLDMB's (Self-locating Datum Marker Buoys).
297	Air Station Relocation Issues.
299	UNDS WEB SITE ACCESS.
300	Coast Guard Air Stations issues document
302	Nine Video set of raw Coast Guard Deepwater operations footage. (on 6/1/99 to LMT also)

303	C4ISR Brief at NPS Monterey
311	Air Station Readiness Requirements.
314	Executive Summary of the Deepwater Flag OMPT travel to Europe 1-13 May 99 (France, Denmark, UK, Norway & Netherlands by G-W, G-O, G-A & G-S).
316	AVIATION FACILITY CERT STATUS OF WHEC 378 CLASS.
331	HH-60 Life Limited Component study.
333	Status of Electronic Data.
334	Defense Daily Article.
345	Electronic version of the latest Draft Cutter Certification Plan.
391	Threats and Challenges to Maritime Security 2020.
395	Deepwater Communications Team Video.
398	Release of Telecommunications Plan Draft (d12final.zip).
401	NDRSMP web site address.
408	Ops/Logistics/C4ISR Summit videos and CD-ROM proceedings.
425	COE, ISTA, LEAN, CG 1994 LE Requirements Report, OATP, and Maintenance Analysis.
430	JRR Final Report.
432	Senior Enlisted Roles Initiatives Descriptions.
443	Draft National Fleet Working Group (NFWG) Report - Deepwater Program National Defense Cutter and TAGOS Manning Information.
488	CNO Surface Ship Aviation Working Group Charter, Message R 061951Z Jul 99.
525	FW: PATROL SUMMARY - MIGRANT REPATRIATION HAITI
526	Incinerator Lessons Learned
528	ELC Update 3 Nov 99.doc.
529	ELC UPDATE 30 NOV.
531	Information on ConOps.
532	CUBAN MIGRANT REPATRIATION, O 170230Z DEC 99.
533	
534	M/V ADRIATIK BOARDING, USE OF FORCE REPORT, R 171503Z DEC 99.
535	AFTER ACTION REPORT- INTERDICTION OF MIGRANT VESSEL, R 201845Z DEC 99.
536	PATROL SUMMARY - TU 44.7.9 - FLORIDA STRAITS, R 221640Z DEC 99.
537	CGC MIDGETT Deployment Summary
538	PATROL SUMMARY - JIATF-EAST, R 082000Z DEC 99.
539	CONOPS Information Update UAVs and Replenishment
540	Equipment Status Report.
541	Navy UAV test on CGC Thetis
549	ELC PROJECT UPDATES.
559	Navy Type Owned Equipment Status Report Jan 00.
562	Deepwater Phase 2 Update.
563	USE OF FORCE REPORT - USE OF HAND RESTRAINTS.
564	MIGRANT INTERDICTION READINESS, P 252300Z JAN.
565	Munro Use of Force during AMIO.

567	Helo IFR Requirements.
568	Shipbuilding Supply Chain Integration Final Re.
572	Legacy System Air Transportation Data.
573	Crew Fatigue and Performance on U.S. Coast Guard.
577	FD Drawings & Analyses Review Guide.
586	Commandant's Readiness Speech.
588	Information for Industry - Operation NEW FRONT.
592	Updated USCG PALs.
593	UNIT READINESS AND THE HR.
594	FLAG VOICE 66 IMPLEMENTING.
596	(A/I 2000-015) Configuration Control Board Min.
598	Cutter Organization and Regulation Manual USCGC LONG ISLAND INSTRUCTION M5401.1A
601	Hard Copy of CD-ROM and Memorandum 5000/G-ADW.
605	Latest CCP.
606	Depot and SMEF strategies/COTS.
619	Drawings & Analyses Review Guide.
621	Legacy Aircraft IDS Mission Demand.
623	Financial Resource Management Manual, COMDTINST M7100.3A (FRMM) updated through Change 5 dated 29 December 1999
628	Efforts in the USN Surface fleet on Condition Based Maintenance CBM.
634	OPTEMPO GUIDANCE TO D8 UNITS, (Message P162329ZFEB00)
637	Message R 211924Z FEB 00, WHEC/MEC REFUELING AT SEA (RAS)
639	Emergency Dry-dock.
642	Roles and Mission Study.
643	Exdrone UAV.
644	Exdrone UAV.
649	IONSCAN MAINTENANCE SUPPORT.
659	PERSONNEL ASSIGNMENT POLICY.
669	USCGC LEGARE SOLID WASTE GENERATION RATE STATISTICAL COMPARISON.
670	Dry-dock Interval / CCP Hub.
671	Maritime Law Enforcement Bullet-ARMS.
672	The U.S. Coast Guard of the 21st Century and A Coast Guard For the Twenty First Century - Report of the Interagency Task Force on U.S. Coast Guard Roles and Missions (Dec 99).
673	CDRL A008 - PSpec Deliverable Guidance.
680	Use of Force Review.
681	SARMIS Data, Vertical Insertion Brief.
683	Legacy Asset Technical Information.
684	A/C Cert Plan & FD Review Guide.
688	Aircraft Staffing Information.
698	IONSCAN MAINTENANCE SUPPORT.
700	AIR/ILS Integration Issues.
701	Legacy Aircraft Technical Manuals.
714	CgAviationComms.ppt.

718	Lessons Learned.-USCG Midgett Deployment with constellation battle group.
719	Cutter organization summit presentation.
737	Deepwater related RFI - (Communication Partner.
739	Adjustment to FY00 OPTEMPO Guidance.
741	Air/ILS Integration Issues.
742	Adjustment to FY00 OPTEMPO Guidance.
744	Appendix D Electronic Data to Support Legacy A.
746	SSG CBM INTRO.
747	Depot and SMEF strategies/COTS & Parts.
750	USCG Log Doctrine - Part I of II.
751	USCG Log Doctrine - Part II of II.
753	MarOpsSim Briefing Slides (1 - 5 E-mails).
754	Air Staff Std.
755	JCAPS CDs.
756	Importing Raw Data into JCAPS.
758	Shore Facilities Impacts.
774	Enclosed FYI is the latest ELC project update.
775	"Human Factors and Safety (HF/S) for U.S. Coast Guard System Acquisition".
789	Fire Safety Analysis.
798	Minutes from the recent Configuration Control Board (CCB) for the Over the Horizon RHIBs and Davits.
799	ALCOAST from Coast Guard Naval Engineering regarding incinerator operations.
804	Legacy Aircraft "Issues".
807	CONOPS and Change 1 to LAB 2002.
813	LAB 2002 Change 1.
825	Overview of USCG Operations Systems Center (OSC).
828	Coast Guard Accounting Systems.
829	C4ISR Guidance Package for Industry Teams .
831	USCG Aviation Activities.
844	LCCE Tractability.
850	Defense Ops Demand Summary Spreadsheet.
854	CONOPS Document and CONOPS Messages.
859	DPB presentation given by LCDR Chris Adair (G-OPL) on 12 Jun 00.
860	Electronic version of the Deepwater Shore Facilities Legacy Information System User's Guide.
862	DPB and OTH RIB Op Hour Information.
874	USCG Aviation SLAR & HF.
877	PATROL SUMMARY - USCG YARD.
878	378, 270 and 210 CCMPs and the PacArea Master Training Lists.
883	D17 LMR enforcement summary.
884	Documents summary TAITE West Patrol.
885	STANDING RULES OF ENGAGEMENT FOR U.S. FORCES
887	Florida straight patrol summary.
888	Eastern Pacific patrol summary.



941	Legacy Deepwater System Modeled Operational Effectiveness.
946	MSMP Change 8.
948	R 271431Z JUN 00, MSG CHANGE TO LANTAREA SOP, COMLANTAREA COGARD PORTSMOUTH VA//AO//, (047514).
953	Honeywell Informational HH-65/HU-25 Briefings to Deepwater Teams.
956	R&D Programs of interest to aviation.
957	Inventory Report.
958	FY00 FUNDING STATUS AND OPERATIONS GUIDANCE UPDATE, P 021200Z AUG 00.
969	REVs TO AFLOAT ASSIGNMENT POLICY, R 261517Z JUL 00.
975	Inventory Report.
976	Updated SRUF Tech Report Nr 1.
982	TOC 2002 Report.
991	RELEASE OF COAST GUARD DIRECTIVES SYSTEM (CGDS) CD-ROM VERSION, R 281430Z JUN 00.
994	USCG Aviation Activities.
1012	CGC THETIS MULTINATIONAL HELO AND FLT DECK OPS, P 200009Z SEP 00.
1013	OP CARIBE VENTURE MULTINATIONAL HELO AND FLT DECK OPS, P 221456Z SEP 00.
1030	Industry Data Req - FUTURE FORCE 21.
1048	WARP CUTTER OPERATIONAL TEST AND EVALUATION PLAN, R 222050Z SEP 00.
1059	CASPER Demo.
1060	Legacy Deepwater System Modeled Operational Effectiveness.
1061	MSMP Change 8.
1068	Flag Conference Outcome.
1071	Resource Proposal information
1074	LAB 2002 Update (DRAFT)
1082	Naval Engineering Manual Rev.D (CD).
1085	USCG National Strike Force Resources Manual.
1086	Additional information on RPs.
1092	STATUS OF LOGISTICS SYSTEMS, R 311630Z OCT 00.
1093	CASPER OPERATIONAL TEST QUICK LOOK.
1095	Input from PACAREA CO's.
1099	Reports referenced in TOC 2002.
1117	CONOPS Coaching Session Agenda.
1120	C130J and C37A Information.
1137	Press Release Schiebel Camcopter VTOL UAV select.
1138	VERTICAL INSERTION PROOF OF CONCEPT.
1139	The Latest Highlights from R&D.
1140	STANDING RULES OF ENGAGEMENT FOR U.S. FORCES, P 150702Z AUG 00.
1144	NAVY FLIGHT QUARTERS MANNING.
1149	US CG PC-170 TECHNICAL EVALUATION AND RESOURCE REQUIREMENT DEC 4TH 2000.
1154	CUTTER BOAT LARGE/MEDIUM ISSUES, R 122155Z JUL 00.

1156	CGF FORWARD: ABS SETS STANDARDS FOR CRUISE SHIP AND FERRY PASSENGER .COMFORT
1160	Additional information on RPs.
1162	USCG Air Activities - HU-25D, C-37A, MH-68A.
1175	Draft Cost Tables for Proposals.
1201	Air Implementation Plan.
1206	Update of Legacy Deepwater System.